

## Hilde HARDEMAN

Nationality	Belgian
Academic qualifications	> 2012: Essentials of Leadership, summer 2012 - London Business School
	> 1992: PhD in Slavic Philology and History: summa cum laude, Katholieke Universiteit Leuven – Belgium
	1989: Graduate studies, doctoral research (Graduate fellowships Belgo-Dutch and Belgo-USSR bilateral agreements), Institute for the History of the USSR (Moscow), International Institute for Social History, Amsterdam
	> 1986 - 1987: Graduate studies, Graduate Fellow Council of Europe, Ecole des Hautes Etudes en Sciences Sociales (Paris, France)
	> 1985 - 1986: Graduate studies, doctoral research (Graduate fellow Belgian-American Educational Foundation, "Hoover fellow"), Stanford University, California, USA
Professional experience	➤ Since 1st December 2021: Director-General – Office of Publications (OP)
in the European Institutions	> 05/2017 - 11/2021: Director - Head of Service, Service for Foreign Policy Instruments (FPI)
	O9/2014 – 04/2017: Deputy Head of Cabinet, Cabinet of Vice-President Katainen in charge of Jobs, Growth, Investment and Competitiveness
	> 01/2011 - 08/2014: Head of Unit, President's Briefings Unit, Secretariat General (SG)
	> 11/2008 – 12/2010: Head of Unit, Unit for relations with Russia and Northern dimension policy, DG External Relations (former DG RELEX)
	> 08/2005 - 11/2008: Head of Unit, Unit for relations with Ukraine, Moldova and Belarus, (former DG RELEX)
	> 01/2005 - 08/2005: Acting Head of Unit, Unit for relations with Ukraine, Moldova and Belarus, (former DG RELEX)
	05/2003 – 12/2004: Head of Political Affairs Sector deputising for Head of Unit, Unit for relations with Ukraine, Moldova and Belarus, (former DG RELEX)
	> 01/2000 - 04/2003: Pre-accession Co-ordinator, Pre-accession and negotiations co-ordination unit, DG Enlargement (DG ELARG)
	> 05/1998 - 12/1999: Desk Officer for Ukraine, Unit for relations with Ukraine, Moldova and Belarus, DG IA
Professional experience before joining the European Institutions	1992- 1994: Post-doctoral research on legal protection of minorities in Central and Eastern Europe – Leuven Institute for Central and East European Studies Katholieke Universiteit Leuven, Belgium
	1993-1994: Consultancy work on Central and East European issues for the European Parliament; Fondation Roi Baudouin, Centre for European Policy Studies, Brussels; International Institute for Democracy, Strasbourg
	> 1988 – 1992: Contributor to Belgian dailies De Standaard and De Financieel Ekonomische Tijd
	> 1990 – 1992: Head of Documentation centre, Leuven Institute for Central and East European Studies, Katholieke Universiteit Leuven, Belgium
,	> 1988 – 1989: Teacher of Russian language, Liceo Linguistico Byron, Livorno, Italy
Language Skills	> Dutch (mother tongue)
	English – French – German, Italian, Russian